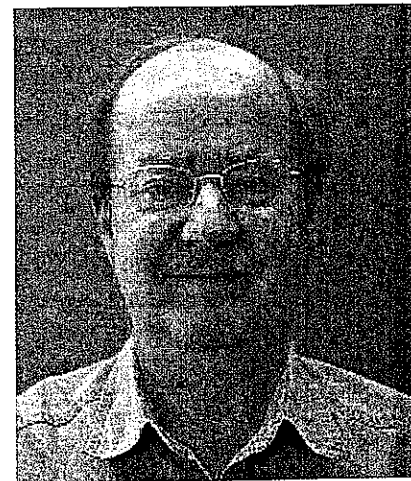
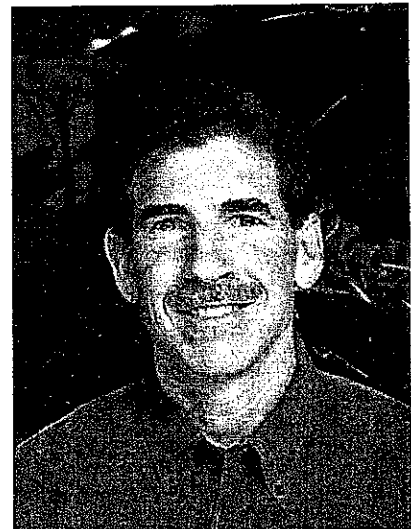
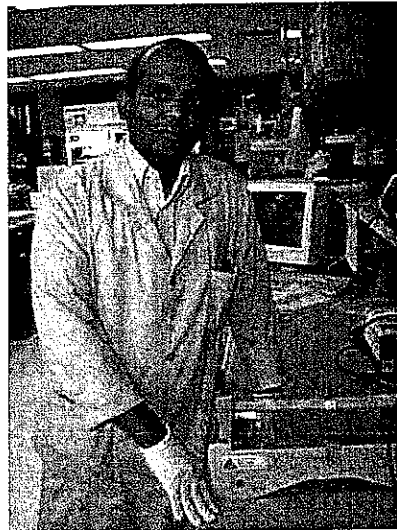


# Technical, economic and policy considerations on marker-assisted selection in crops: lessons from the experience at an international agricultural research centre

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### SUMMARY

Molecular markers and related technologies have been used extensively in genetic characterization and identification of loci controlling traits of economic importance in many crop species. However, the application of such tools for crop improvement has not been extensive, at least in the public sector. Although there are clear advantages in using molecular markers as tools for indirect selection of traits of importance, available examples indicate that their use is restricted to traits with monogenic inheritance or when the inheritance is conditioned by a few genes with large effects. Another important limitation of large-scale marker applications is the cost involved in marker assays, which may be beyond the capacities of many public plant breeding enterprises. For an effective marker-assisted selection (MAS) activity to facilitate ongoing crop improvement programmes, especially in the context of the developing countries, laboratories with adequate capacity and adequately trained scientific personnel as well as operational resources are required. Although recent technological advances such as single nucleotide polymorphisms (SNPs) and associated assay protocols are likely to reduce assay costs significantly, for many of these operations, assay platforms with significant capital investments including computational capacity are required. Coupled with these limitations, private sector domination of biotechnology research with proprietary rights to important products and processes with immediate benefits to developing countries may further constrain the benefits these technologies may offer to resource-poor farmers. Policy-makers in different national programmes and international development and research agencies have a responsibility to sustain and augment the capacity of national public agricultural research organizations to ensure that biotechnology tools and processes are infused appropriately into national research efforts. They must also ensure that any biotechnology efforts undertaken are well integrated with national crop improvement activities.

## INTRODUCTION

Due to their usefulness in characterizing and manipulating genetic factors responsible for qualitative as well as quantitative traits, molecular markers are considered to be valuable tools for crop improvement. These uses of molecular markers have been invaluable in helping researchers understand complex traits, dissect them into single Mendelian genetic factors, and establish their chromosomal locations via the use of linkage maps and/or cytogenetic stocks. Availability of well characterized genetic linkage maps is a prerequisite for tagging important agronomic or other traits with molecular markers, enabling their use in MAS related activities. To date, however, few practical applications have been published from these studies. This paucity of published studies may indicate the long-term nature of this research, or it might simply reflect the fact that marker technology has been applied to plant breeding efforts mostly by scientists working in the private sector (Hoisington and Melchinger, 2004).

Maize was one of the first crop species for which molecular linkage maps were developed, and Gardiner *et al.* (1993) consolidated several individual maps into a consensus map. Rice is another species for which high-density linkage maps have been developed (reviewed in Gowda *et al.*, 2003) while, due to its high ploidy level and large genome (21 linkage groups, as opposed to 10 in maize and 12 in rice), efforts to develop well characterized, saturated linkage maps with wheat have lagged behind. Other important cereals and legumes are at various stages of linkage map development. The availability of well-defined linkage maps and the extent of genetic studies conducted on them therefore vary among different crops, and this influences the feasibility of

any MAS-related activity. Thus, while it is possible to carry out MAS to some degree in cereals such as rice, maize and wheat, and in legumes such as soybean, for species such as cassava and sweet potato, the so-called "orphan crops", genetic improvement with MAS may not yet be feasible. These crop species may benefit more readily from genetic modification arising from direct introduction of genes isolated from other species or organisms, which is not the focus of this chapter.

Citing practical lessons learned at the International Maize and Wheat Improvement Center (CIMMYT) as well as findings of studies conducted elsewhere, this chapter describes some actual and potential applications as well as the advantages and disadvantages of MAS, and outlines possible applications of MAS in developing country plant breeding programmes.

## LESSONS LEARNED FROM CROPS

Numerous scientific reports describe molecular mapping and analysis of quantitative trait loci (QTL) for nearly every agronomic trait in a diverse array of crop species. The traits covered include many parameters associated with tolerance to drought and other abiotic stresses, maturity, plant height, quality parameters, qualitative and quantitative factors of disease and pest resistance, and numerous seed traits and yield. Although these efforts have resulted in a vast amount of knowledge and better understanding of the underlying genetic factors that control these traits, application of this knowledge to manipulate genes in an effective or simple manner for improving crop species has had limited success. The scientific community is faced with the challenges of accurate and precise QTL identification and application of the information derived to successful MAS efforts.

Scientific advances have been instrumental in increasing the power and accuracy of computational parameters as well as designing ways of combining the information generated from molecular genetics with traditional crop improvement efforts. Numerous simulation studies have been undertaken to evaluate the effectiveness of MAS, taking into account the influence of heritability, population size, linkage distance, etc. (Xie and Xu, 1998; Moreau *et al.*, 1998; Ribaut, Jiang and Hoisington, 2002), and MAS procedures have been used to incorporate traits of interest from exotic species including wild relatives into elite cultivars through advanced backcross QTL analysis (Tanksley and Nelson, 1996; Fulton *et al.*, 2000).

#### Manipulation of qualitative traits

Molecular markers that are tightly linked to genes having a strong effect on the expression of a trait can be used to introgress the genes (and thus the trait) into different backgrounds through backcross breeding schemes that rapidly and efficiently improve the recurrent parent for the target trait. In conventional backcross breeding schemes and line conversion activities, the donor parent containing the trait of interest is crossed with the recurrent parent, normally a well-adapted variety lacking the trait of interest. The resulting progeny are screened to identify the trait of interest, and individuals exhibiting the trait are crossed to the recurrent parent. The entire process is repeated several times. For traits that are conditioned by recessive gene action, a cycle of selfing is also required after each crossing cycle. After several cycles of backcrossing and a final self-pollination, plant breeders are often able to recover lines that are nearly identical to the recipient parent but also contain the

trait of interest. Compared with traditional backcrossing, the use of DNA markers enables faster recovery of the recurrent parent genotype along with the introgressed target trait in line conversion activities. Ribaut and Hoisington (1998) reported that MAS should enable the recovery of the target genotype after three cycles of backcrossing, compared with a minimum of six cycles with traditional approaches (Tanksley *et al.*, 1989).

CIMMYT has a long history of using molecular markers for certain traits in maize improvement. Although maize is widely used for both food and feed, maize kernels do not provide sufficient quantities of two essential amino acids, lysine and tryptophan. The *opaque2* mutation, identified at Purdue University (United States of America) in the mid-1950s, confers elevated levels of these two amino acids. Although initial efforts to introduce the *opaque2* mutation into breeding materials were not successful (Villegas, 1994), researchers eventually succeeded in producing nutritionally enhanced maize lines. These came to be known as quality protein maize (QPM). CIMMYT breeders have used traditional backcrossing to transfer the *opaque2* mutation and associated modifiers into elite lines. To perform phenotypic selection in segregating progenies for lines carrying the *opaque2* mutation, it is necessary either to wait until the plants produce mature ears, or to do random pollination on a large number of plants. Although reliable laboratory screening techniques are available, co-dominant microsatellite markers present within the *opaque2* mutation can be used earlier in the growing season. Using these markers in backcross progenies, plants heterozygous for the *opaque2* mutation can be selectively identified as a qualitative trait for use in the next crossing cycle. Markers

are not used to select for the background recurrent parent genotypes, but only to select lines carrying the *opaque2* mutation allele. Although CIMMYT uses markers for detecting the presence of the *opaque2* mutation, markers are not available to select for the modifiers, which are important in determining seed texture and quality and for which other traditional screening techniques are being used.

A well known example of marker-assisted backcrossing of a qualitative trait involves the introgression of the *Bt* transgene into different maize lines (Ragot *et al.*, 1994). Whenever plant transformation techniques are used to produce genetically modified organisms (GMOs), usually there are some cultivars that are more receptive to transformation procedures than others. When the cultivar with the best agronomic type is not the most receptive to transformation, it is often possible to transform another cultivar that is receptive and then use the diagnostic marker that detects the transgene to introgress it into more desirable backgrounds. This type of MAS-aided line conversion can be accomplished for any crop species. The presence of markers to detect the transgene enables the detection of converted progeny with a high degree of accuracy.

Another MAS-related CIMMYT experience involves the case of maize streak virus (MSV) resistance, for which a major QTL was identified on maize chromosome 1 that explains 50–70 percent of total phenotypic variation (Pernet *et al.*, 1999a, b). As maize has a well-saturated molecular linkage map, several microsatellite markers associated with this QTL were identified in the specific chromosomal region. These markers were tested in three populations generated using three different MSV tolerant lines crossed with one susceptible

line. After screening the F<sub>2</sub> progeny and F<sub>3</sub> families, lines identified by markers were sent to Africa, where MSV is prevalent. By phenotypic screening of the lines selected by MAS, it was established that MAS-selected lines were significantly more resistant to MSV (J-M. Ribaut, personal communication).

In legumes, resistance to soybean cyst nematode (SCN) is one example of an effective MAS approach. Routinely used phenotypic assays for SCN screening take approximately five weeks and extensive greenhouse space and labour. Successful identification of closely linked microsatellite markers has enabled transfer of the resistance gene *rhg1* with about 99 percent accuracy (Cregan *et al.*, 1999; Young 1999). Many public and commercial soybean cultivar improvement efforts use these markers to screen for SCN resistance (Young, 1999). Another example of successful MAS in common beans was reported by Yu, Park and Poysa (2000) who used markers associated with common bacterial blight. These markers identified a locus that explained about 62 percent of the phenotypic variation and have been used in MAS experiments.

As described earlier, linkage map construction in wheat is more challenging than in species such as rice or maize. The allohexaploid nature allows wheat to withstand chromosomal imbalances as the loss of one chromosome can be compensated by the presence of a homologous chromosome. As a result, wheat can be crossed with a range of wild relatives (both intergeneric and interspecific), enabling introgression of genetic material possessing resistances to different biotic and abiotic stresses. When translocations (especially intergeneric translocations) are present in wheat, markers can be readily developed

for the translocated chromosome segments. If a translocated segment carries a trait of importance, markers can then be used to transfer it into different wheats. Diagnostic or perfect markers (i.e. markers with complete linkage to the genes of interest with no possibility of recombination) have been developed for genes conferring resistance to different biotic stresses in wheat. CIMMYT's wheat improvement efforts use a set of markers routinely on a seasonal basis for introgression of a set of genes into high-yielding backgrounds. Examples of the perfect markers that are currently in use are:

- Cereal cyst nematode (CCN) resistance gene *Cre1* (2BL), identified in wheat landrace AUS10894 and *Cre3* (2DL), derived from *Triticum tauschii* (Lagudah, Moullet and Appels, 1997). These markers are used routinely in segregating populations to enable selective advancement of lines containing the *Cre* genes targeted to all environments, but particularly to marginal ones, where healthy root architecture is essential to allow plants to take advantage of minimal soil moisture. Phenotypic evaluation for CCN resistance is labour intensive as well as expensive. Given that it is impossible to screen for CCN resistance in Mexico (where CIMMYT headquarters are located) due to the lack of required screening facilities, the use of markers is essential for improving this trait.
- Barley yellow dwarf virus (BYDV) resistance, derived from a chromosome segment introgressed from *Thinopyrum intermedium*, on chromosome 7DL (Ayala *et al.*, 2001). BYDV is an important viral disease in certain wheat growing regions of the world. Environmental influence makes field screening less reliable. The diagnostic marker for the trans-

located chromosome segment allows the alien-derived resistance to be combined with the BYDV tolerance available in wheat.

- Marker for *Aegilops ventricosa*-derived resistance to stripe rust (*Yr17*), leaf rust (*Lr37*) and stem rust (*Sr38*) (O. Robert, personal communication). The translocation from *Ae. ventricosa* is present on chromosome 2AS. The diagnostic marker for the translocation is used mainly in bread wheat x durum wheat crosses, to identify the durum derivatives carrying the translocation.

In addition, CIMMYT uses a set of linked markers for transferring a locus with major effects for boron tolerance (*Bo-1*), crown rot resistance, scab resistance and stem rust resistance in its MAS efforts. These efforts with linked genes are conducted with the objective of increasing the allele frequency for desirable alleles in segregating populations (William, Trethowan and Crosby-Galvan, 2007).

#### Gene pyramiding/stacking

MAS lends itself well to gene pyramiding efforts for disease resistance. When a cultivar is protected by one gene with major effects against a specific disease, it is often not possible to introgress additional genes conferring resistance to the same disease because of the difficulty of phenotypic screening for the presence of additional genes (as the plant already shows resistance to the disease). However, if several genes can be tagged with closely linked molecular markers, MAS strategies can be used to develop lines with stacked genes, giving the cultivar more durable protection than that afforded by a single resistance gene.

Resistance to bacterial blight provides an excellent example of using MAS for gene pyramiding. Bacterial blight is caused by

*Xanthomonas oryzae* and is one of the most important diseases of rice. Several genes that confer resistance to bacterial blight have been tagged with molecular markers. Huang *et al.* (1997) and Hittalmani *et al.* (2000) developed strategies for combining four resistance genes, namely *Xa-4*, *Xa-5*, *Xa-13* and *Xa-21*, in a single cultivar using pairwise combinations of the genes. Due to the co-dominant nature of the markers used, the authors were able to select from  $F_2$  generations without having to perform progeny testing. The derived lines containing pyramided genes showed higher level of resistance and/or a wide spectrum of resistance compared with the parental material. Another gene pyramiding example using MAS involves stacking of the resistance genes *rym4*, *rym5*, *rym9* and *rym11* for the barley yellow mosaic virus complex using molecular markers and doubled haploids (Werner, Friedt and Ordon, 2005). Other examples include pyramiding for barley stripe rust resistance (Castro *et al.*, 2003), and powdery mildew resistance in wheat (Liu *et al.*, 2000) and, in MAS applications at CIMMYT, crosses have been made to combine two genes for cereal cyst nematode resistance and three different genes for stem rust resistance (*Sr24*, *Sr26* and *Sr25*) in targeted wheat germplasm.

#### Manipulation of quantitative traits

Quantitatively inherited traits are genetically complex, are conditioned by a number of genes each having relatively small effects, and their expression often depends on interactions among different genetic components (epistasis). The environment also has a high degree of influence on the expression of the trait, which confounds the interpretation of QTL identification and often renders the results obtained from QTL studies cross-specific. When it is necessary to manipulate

several genomic regions simultaneously, each having different effects on the same trait of interest, MAS-based approaches become more complicated and present formidable challenges. Mapping studies conducted at CIMMYT identified five genomic regions associated with the anthesis-silking interval which is a parameter associated with drought tolerance in maize (Ribaut *et al.*, 1996, 1997). The drought tolerant parent was used in MAS experiments as the donor parent to transfer the five QTL to CML 247, an elite inbred line with good combining ability that was drought-susceptible but high-yielding under favourable conditions. Markers were used to generate 70  $BC_2F_3$  lines containing the favourable alleles from the drought-resistant parent after two backcrosses and two self pollinations. These lines were crossed with two testers for field evaluation. Field tests indicated that under severe drought stress conditions, the 70 MAS-derived lines were significantly better yielding than the controls. The differences were less prominent under reduced drought stress (Ribaut and Ragot, 2007).

Other CIMMYT experiments aimed at comparing MAS with phenotypic selection have been conducted for stem borers in tropical maize (Willcox *et al.*, 2002). In the case of maize stem borer resistance, three QTL identified through mapping experiments were used in MAS. Three  $BC_2S_2$  families that carried all three target QTL from the donor parent in homozygous state were developed. Comparative studies with MAS and traditional phenotypic selection did not establish a clear advantage for MAS, but both approaches yielded significant genetic gains in reducing leaf damage. MAS is not being used currently on a routine basis at CIMMYT for drought and stem borer resistance.

Other reports describing the manipulation of quantitatively inherited traits include those of Bouchez *et al.* (2002) for introgressing favourable alleles at three QTL for earliness and grain yield in maize, and by Yousef and Juvik (2001) who reported on MAS for seedling emergence and eating quality characters in sweet corn. Also, Han *et al.* (1997) attempted to select for barley malting traits using MAS. Additional scientific reports are available that describe MAS-related efforts for quantitatively inherited traits.

In general, manipulating several QTL associated with multiple genomic regions in segregating progenies is considerably more challenging. Often the success in genetic gains depends on the stability of these QTL as well as the cost efficiency of large-scale MAS applications.

#### Genetic diversity studies

In addition to being used in MAS activities, molecular markers have been used extensively for genetic diversity studies. Numerous scientific publications are available that describe the use of molecular markers in estimating the degree of relatedness of a set of cultivars in many cultivated crop species. In common with their use in trait manipulations, the practical outcomes of the numerous genetic diversity studies using molecular markers are not clear. Evaluation of genetic relatedness using molecular markers will have implications on understanding the genetic structure of existing populations, enabling the design of strategies for proper acquisition of germplasm for conservation purposes. The genetic uniqueness of accessions or populations in germplasm collections can be accurately estimated by the use of DNA profiling (Brown and Kresovich, 1996; Smith and Helentjaris, 1996). Molecular

markers have also been used for identifying redundancies in existing germplasm collections in rice (Xu, Beachell and McCouch, 2004) and sorghum (Dean *et al.*, 1999). In cassava, Chavarriaga-Aquirre *et al.* (1999) used morphological traits, isozyme profiles and agronomic criteria to identify a core set of 630 accessions from a base collection of approximately 5 500 accessions.

Modern farming in advanced countries is based on high performing, genetically uniform new cultivars, which are generally derived from well adapted, genetically related parental material. Tanksley and McCouch (1997) have concluded that most modern soybean cultivars grown in the United States can be traced back to a very limited number of strains from a small area of northeastern China, while a majority of hard red winter wheats is derived from a few lines originated in Poland and the Russian Federation. The genetic basis of modern rice varieties grown in the United States is also considered narrow (Dilday, 1990).

Another application in the area of genetic diversity is the use of markers in identifying heterotic groups. Molecular markers have been used extensively in the construction of heterotic groups since the 1990s in many different crop species of economic importance. Heterotic groups are clusters of germplasm usually with similar characteristics and a high degree of relatedness that, when crossed with materials from another heterotic group, tend to give rise to progeny with high levels of heterosis. Although markers randomly distributed in the genome can be used to develop heterotic groups, their usefulness in determining hybrid performance is not clear. While it is reasonable to assume that heterosis depends on the interactions among favourable alleles belonging to the two parents, unless molecular markers that are known to be linked to



these favourable alleles are used in heterotic studies, the predictive power of markers in estimating heterosis for practical applications may not be very high.

At CIMMYT, large-scale, rapid characterization methods for inbred lines and populations have been optimized using up to 120 microsatellite markers spread throughout the maize genome. In the past, characterizing maize populations was costly and time-consuming, given that as many as 22 individuals had to be analysed individually to calculate allele frequencies for each marker. Currently, a bulking method in which 15 individuals from a population are amplified in the same polymerase chain reaction (PCR) and run on an automatic DNA sequencer, provides a reliable estimate of the allele frequencies within that particular population. Between one and two bulks can now be used to fingerprint populations with considerable savings in time and resources. Other studies of maize genetic diversity have been conducted for CIMMYT maize breeders as well as outside collaborators with objectives that include: determining how maize inbred lines from different national breeding programmes are related to each other (and to determine the possibility of sharing among regions or using lines from one region to expand diversity in another); establishing heterotic groups; determining levels of genetic diversity present in synthetic varieties; determining how landraces and farmers' varieties from different regions are related to each other; monitoring homozygosity levels in inbred lines; and tracking changes in lines that have been intensively selected for a given trait.

A core set of 100 microsatellite markers has been selected for wheat genetic diversity studies. Recent fingerprinting studies by CIMMYT and national programme

scientists have been conducted to assist in regenerating gene bank accessions without losing genetic diversity, measuring the contribution of wild ancestors and exotic species in advanced backcross progenies of synthetic bread wheat, and to track the changes over time in diversity levels of CIMMYT wheat cultivars from the original Green Revolution varieties to modern breeding lines.

### Marker implementation

To facilitate the use of MAS activities in wheat and maize improvement efforts, CIMMYT has recently established a marker implementation laboratory. This provides the facilities and technical expertise to provide CIMMYT wheat and maize breeders with access to biotechnology tools, including MAS. The laboratory carries out two main MAS-related activities, marker adoption and research support. The first includes constantly reviewing the literature to identify markers developed by third parties and verifying that these can be used to detect traits or genes of interest in CIMMYT germplasm improvement efforts, and developing efficient protocols for their in-house use. The second consists of a range of routine tasks that include growth and/or sampling of plant tissue, DNA extraction, marker detection, data analysis and dissemination of results to breeders.

Close cooperation between field and laboratory staff is important to be able to apply molecular markers in crop improvement efforts. Ideally, laboratory staff should have an understanding of field activities and field workers should have basic knowledge of different aspects of MAS-associated laboratory procedures. MAS is used when there is a high probability that markers will help plant breeders achieve genetic gains faster and more economically than field

or laboratory-based phenotypic selection methods. When perfect markers are available to screen for a particular trait, such markers are preferred. However, for traits that cannot be screened conveniently using traditional approaches and even when perfect markers are not available, if markers are available with close linkages to the trait(s) of interest, these can be used to increase the desirable allele frequency for the target gene. MAS-related activities in both wheat and maize at CIMMYT are conducted as collaborative projects involving both breeders and biotechnologists. The breeders use information coming from wheat MAS activities to define better their parental crossing block materials and to make selective crosses using parents identified by markers. Moreover, segregating early generation progenies in certain crosses are selected in the field based on whole plant phenotype, which are then further refined by sampling leaf tissue from field-tagged plants and processing for MAS assays in the laboratory. Only those entries that contain the target genes identified with MAS are advanced to the next generation. This enables breeders to reduce population sizes for the traits under evaluation and accumulate certain gene combinations in elite backgrounds. The material thus generated is advanced through several cycles of selfing and eventually used in field screening to identify the best performing lines.

## ECONOMICS OF MAS

### Establishing the capacity to conduct MAS

For MAS to be a viable option for a plant breeding programme, adequately equipped laboratory facilities must be in place and appropriately trained scientists must be available. Therefore, one of the first decisions facing research managers considering

MAS is whether to invest in biotechnology research capacity.

Economic theory suggests that the most efficient level of research investment can be determined with the help of a research production function that relates research inputs to research outputs. At the national level, the research production function can be thought of as a meta-function encompassing the frontiers of many smaller functions, each representing a different level of research capacity distinguished by complexity and scope (Figure 1) (Brennan 1989; Byerlee and Traxler, 2001; Maredia, Byerlee and Maredia, 1999; Morris *et al.*, 2001). Movement outwards along the meta-function, accomplished by adding subprogrammes and thereby increasing the number of researchers and the extent of available research infrastructure, is associated with changes in focus and increases in the capacity of the national research programme.

For a plant breeding programme, adding new biotechnology-based subprogrammes is equivalent to taking a series of discrete steps involving increased complexity and cost. These steps have the effect of moving the programme from one level of research capacity to the next. These levels of research capacity can be broadly characterized as follows:

- *Biotechnology product user.* Here, the research programme imports germplasm products developed using biotechnology and incorporates them into its conventional crop improvement schemes, either by backcrossing them into local germplasm or by testing them for potential immediate release.
- *Biotechnology tools user* where the research programme imports biotechnology tools and uses them, if necessary, after adapting them to local

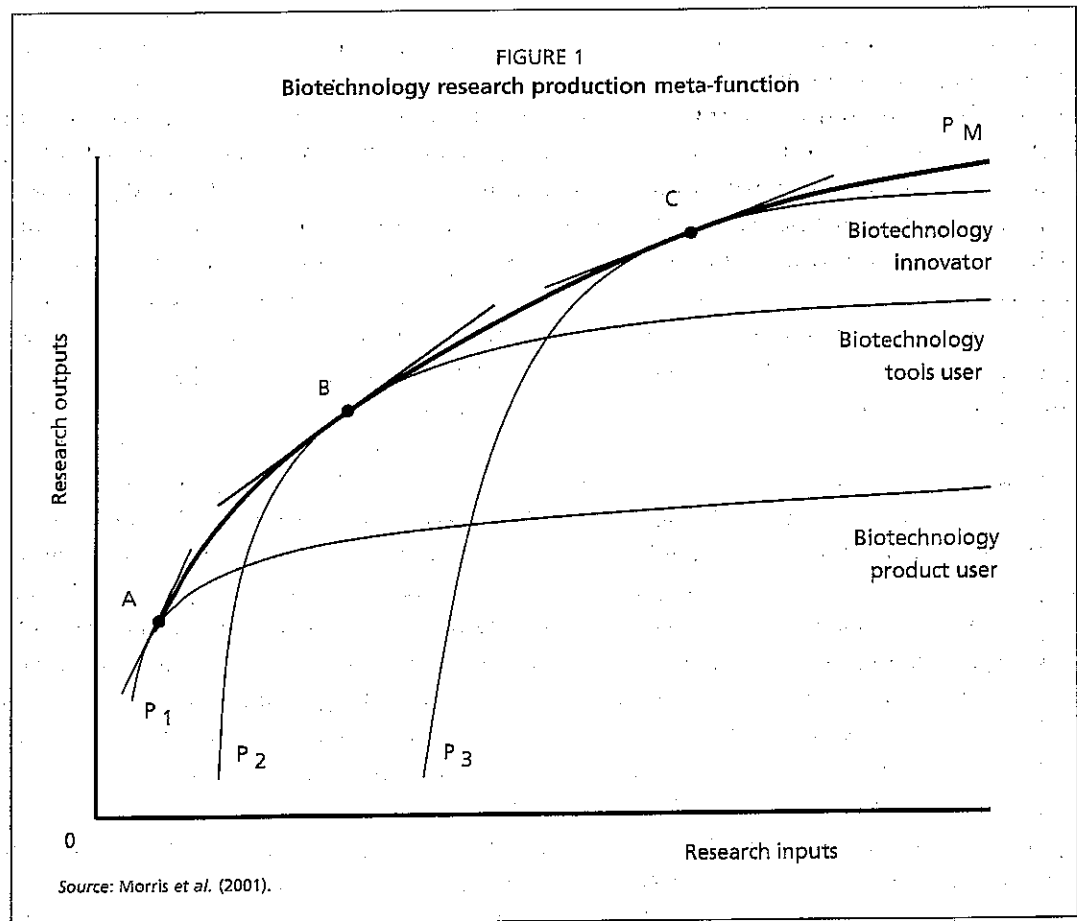
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circumstances, to improve current crop improvement practices.

- *Biotechnology methods innovator*, in which the research programme establishes the full capacity needed to develop innovative biotechnology tools and products.

Moving from one level of biotechnology research capacity to the next usually requires significant investments in laboratory facilities and staff training. The practical decision facing research managers is not to determine the optimal level of research investment, but rather to select from among the different levels of biotechnology research capacity characterized by increasing complexity and cost (A or B or C in Figure 1). The choice should be based on whether a given level of

research capacity can be expected to generate enough additional benefits to justify the additional expenditure. For most plant breeding programmes, benefits consist of value added to crop production enterprises. Therefore, the incentive to invest in additional research capacity will tend to increase with the size of the area planted and/or the value of the crops expected to benefit from the research.

There are few published estimates of the cost of moving from one level of biotechnology research capacity to the next, and new estimates are not provided here. Empirical estimates would quickly be outdated, as the cost of biotechnology laboratory equipment and materials continues to change very rapidly. However,

for the purposes of this chapter it is important to point out that although establishing capacity to develop new molecular markers requires substantial investment, establishing the capacity to use freely available existing molecular markers requires only a modest investment.

#### Variable cost of MAS

At CIMMYT the capacity to carry out MAS on a reasonable scale has been developed, but the need now is to make the technology work on a high-throughput scale to reduce the cost per data point, while being able to handle large quantities of assays per growing season. In this regard, there are several challenges to consider as markers are not always cost-effective even when they improve the precision of selection. Depending on the nature of the target trait (quantitative or qualitative), the type of gene (major or minor), the form of gene action that controls expression of the trait (dominant or recessive effect), and the ease with which the trait can be measured (visually detected or more expensive field or laboratory analysis required), conventional selection may be cheaper than MAS. The desirability of using genetic markers therefore depends in part on the costs of genotypic versus phenotypic screening, which vary among applications.

Information about the cost of using MAS at CIMMYT for specific breeding projects is available from case studies. For example, Dreher *et al.* (2002, 2003) examined the costs and benefits of using MAS for a common application in maize breeding. This study generated three noteworthy conclusions.

First, for any given breeding project, detailed budget analysis is needed to determine the cost-effectiveness of MAS relative to conventional selection methods.

Although the costs of field operations and laboratory procedures required for molecular marker analysis may remain relatively constant across applications, every breeding project is likely to involve unique phenotypic evaluation procedures whose costs will frequently differ.

Second, direct comparisons of unit costs for phenotypic and genotypic analysis provide useful information to research managers, but in many cases technology decisions are not made solely on the basis of cost. Factors other than cost often influence the choice of screening methods. Time considerations are often critical, as genotypic and phenotypic screening methods may differ in their time requirements. Even when labour requirements are similar, for applications in which phenotypic screening requires samples of mature grain, genotypic screening can often be completed much earlier in the plant growth cycle.

Third, conventional and MAS methods are not always direct substitutes. Using molecular markers, breeders may be able to obtain more information about what is going on at the genotypic level than they can obtain using phenotypic screening methods. For example, in conventional backcross breeding or line conversion projects (see section *Manipulation of qualitative traits*), background molecular markers can be used to identify those plants among a set of progeny that not only possess a desirable allele but also closely resemble the recurrent parent at the genetic level. Based on this additional information, breeders are often able to modify their entire breeding strategy, with potentially significant implications in terms of cost and/or time requirements (this issue is discussed in the next section).

The CIMMYT case study thus confirmed what many practising plant breeders

intuitively know: namely, the costs and benefits of MAS projects are likely to vary depending on the crop being improved, the breeding objective being pursued, the skill of the breeder, the capacity of the research organization, the location of the work being carried out, the cost of key inputs, and many other factors.

### Economic trade-offs

While caution is required when extrapolating from the results of a case study, general conclusions regarding the cost-effectiveness of molecular markers in crop genetic improvement work can be drawn based on the findings of the CIMMYT study and a number of other studies carried out elsewhere. Broadly speaking, two types of benefits associated with MAS can be distinguished: cost savings and time savings.

#### Cost savings

For certain applications, MAS methods can substitute directly for conventional selection methods, and for these applications the relative cost-effectiveness of the two methods can easily be determined by comparing the screening cost per sample. Generally, as the cost of phenotypic screening rises, markers are more likely to represent a cost-effective alternative. For applications in which phenotypic screening is easy and cheap (e.g. visual scoring of plant colour), MAS will not offer any obvious advantages in terms of cost. However, for applications in which phenotypic screening is difficult or expensive (e.g. assessing root damage caused by nematodes or for a disease that is not present in the field site), MAS will often be preferable.

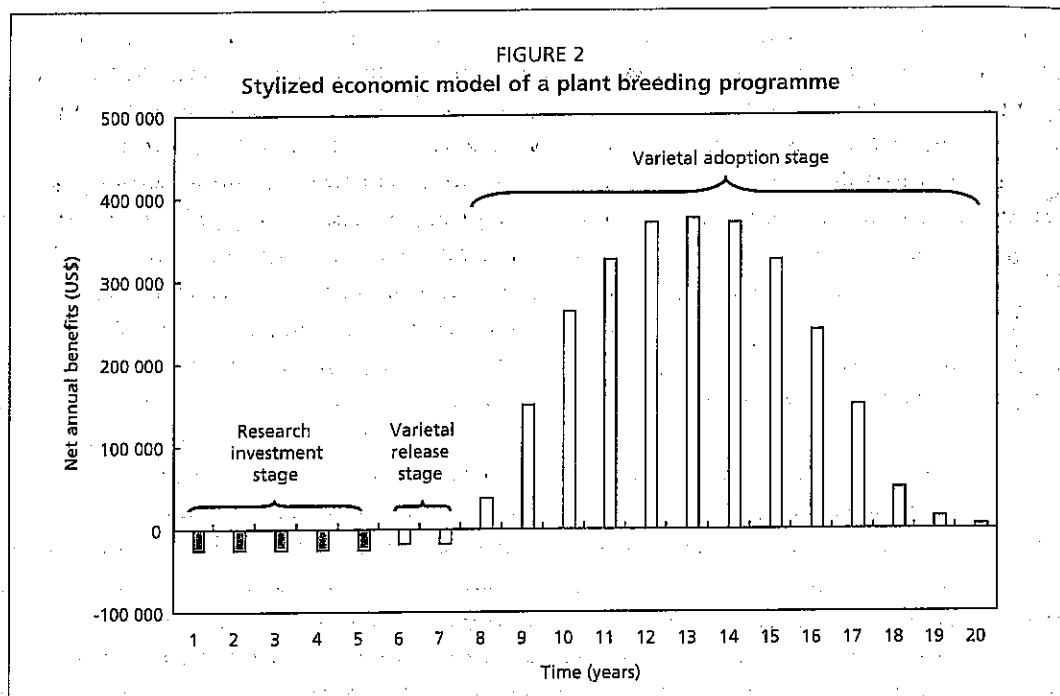
#### Time savings

Cost is an important factor affecting the choice of breeding technology, but it is not

the only one. Plant breeders worry about controlling costs, but they also worry about getting products out quickly. Therefore, it is not sufficient to consider potential cost savings alone. The time requirements of alternative breeding strategies must also be taken into account, because even when MAS costs more than conventional selection (as it does in some, although not all, cases), breeders who use it may be able to generate a desired output quicker. Accelerated release of improved varieties can translate into large benefits, especially for the private seed industry, so time is an important consideration in addition to cost.

For breeding applications in which MAS offers cost and time savings, the advantages of MAS compared with conventional breeding are clear. More problematic, however, are the many applications in which MAS methods cost more to implement than conventional selection methods but also reduce the time needed to accomplish a breeding objective. This commonly happens, for example, with inbred line conversion schemes based on backcrossing procedures. In such schemes, MAS methods can often be used to derive converted inbred lines containing one or more incorporated genes in much less time than would be possible using conventional selection methods alone.

In applications that involve a trade-off between time and money, under what circumstances is the higher cost of MAS relative to conventional breeding justified? The choice of the plant breeding method can be viewed as an investment decision and evaluated using conventional investment criteria (Sanders and Lynam, 1982). Using data from the CIMMYT case study, Morris *et al.* (2003) explored the relationship between time and money as it relates to crop improvement research.



by developing a simple model of a plant breeding programme and using it to compare the returns with alternative inbred line conversion schemes based on conventional selection and MAS. Two measures of project worth were used: the net present value (NPV) of the discounted streams of costs and benefits, and the internal rate of return (IRR) to the investment.

Figure 2 depicts the stylized "variety life cycle" assumed by the model. The stream of costs and benefits associated with the development, release and adoption by farmers of an improved variety can be divided into three stages: a research stage during which the variety is developed; a release stage during which the variety is evaluated and registered for release, and commercial seed is produced; and an adoption stage during which the variety is taken up and grown by farmers. During the first two stages, net benefits are negative, because costs are incurred without any benefits being realized. During the third stage, net ben-

efits turn positive as the variety is taken up and grown by farmers; they continue to increase until the peak adoption level is achieved and then decline when the variety is replaced by newer varieties.

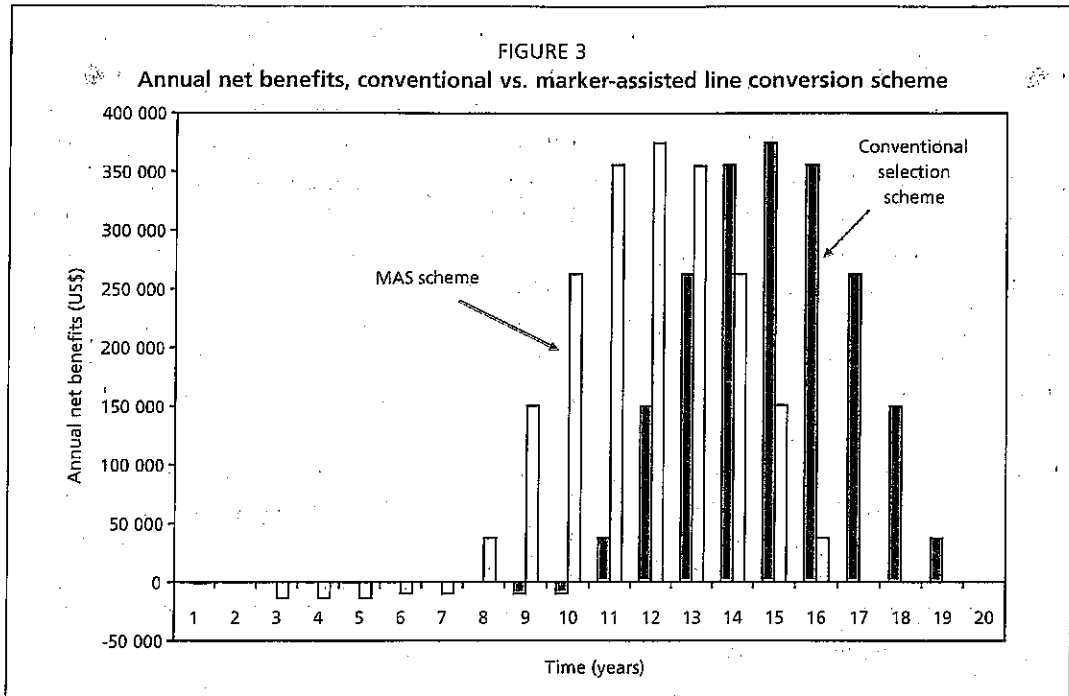
The model was used to estimate the NPV and IRR of conventional and marker-assisted inbred line conversion schemes. Research cost data were taken from the CIMMYT case study. Plausible values were used for key parameters relating to the varietal release and adoption stages (for details, see Morris *et al.*, 2003). Figure 3 shows the streams of annual net benefits generated by each of the two breeding schemes. Annual net benefits are calculated as follows:

$$NB_t = (GB_t - VR_t - RC_t)$$

where:

NB = net benefits

GB = gross benefits (calculated as area planted to the variety x incremental benefits associated with adoption)



VR = varietal release expenses (cost of evaluation trials, registration procedures, seed multiplication, advertising and promotion, etc.)  
 RC = research investment costs  
 t = year (1...n)

NPVs were calculated by adding the discounted stream of net benefits associated with each breeding scheme over the life of the variety (n years):

where:

$$NPV = \sum_{t=1}^n (GB_t - VR_t - RC_t) / (1+r)^t$$

NPV = net present value  
 r = discount rate

IRRs were calculated conventionally by solving the discount rate that drives the NPV to 0.

The profitability rankings of the two breeding schemes, MAS and conventional, were found to differ depending

on the measure of project worth that was used. The MAS scheme generated the highest NPV, whereas the conventional breeding scheme generated the highest IRR on investment. These results, generated using a stylized model of a plant breeding programme and plausible values for varietal release and adoption parameters, provide an important insight into the relative cost-effectiveness of conventional selection methods and MAS in applications involving trade-offs between time and money. From an economic perspective, the relative attractiveness of conventional versus MAS methods will depend on the availability of research investment capital. If investment capital is abundant (meaning that the breeding programme can afford to absorb the higher up-front costs associated with MAS without curtailing other ongoing breeding projects), MAS may become a desirable option, because it generates the largest NPV. On the other hand, if investment capital is constrained (i.e. the breeding

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programme cannot absorb the higher up-front costs associated with MAS, or that it can absorb them only by forgoing other potentially profitable breeding projects), it makes sense to choose conventional selection, because it generates the largest IRR.

#### IMPLICATIONS FOR DEVELOPING COUNTRIES

When discussing policy implications of MAS efforts in developing country scenarios, it is appropriate to consider the experience gained over the past several decades, mainly in industrialized countries. In advanced countries, the private sector has made significant investments in MAS efforts while there are a few publicly-funded research groups using MAS in breeding routinely and these are restricted to a few target crops (Eagles *et al.*, 2001; Dubcovsky, 2004; William, Trethowan and Crosby-Galvan, 2007). Information about the traits and the breeding strategies used in MAS applications in large agribusiness enterprises are not publicly available freely. To date, significant investments have been made in biotechnology applications only for widely grown crop species such as rice, maize, wheat, soybean, cotton and canola. While GM crops and their implications are not the focus of this chapter, it is reasonable to assume that technologies associated with GM crops offer significant potential for addressing biotic and abiotic stress tolerance in widely grown cereals and legumes as well as species that are important but thus far neglected such as tef, millets, yams and other tuber crops in the developing countries. For example, GM technologies that can make one crop species perform better are likely to be valuable with slight modifications to enhance the performance of a neglected crop species. When useful GM varieties of a particular crop are made available, they also

become prime candidates to apply MAS-based introgression of the introduced gene construct/s to other well adapted cultivars in different agro-ecological regions.

Reports indicate that two rice varieties with improved bacterial blight resistance have been developed with MAS approaches and deployed in Indonesia (Toenniessen, O'Toole and DeVries, 2003). Moreover, rice varieties carrying multiple disease resistance genes are being developed by several national programmes with technical backstopping by the International Rice Research Institute (IRRI) (Hittalmani *et al.*, 2000). There are also reports describing the use of MAS in China for improving certain quality traits in rice (Zhou, P.H. *et al.*, 2003) and wheat (Zhou, W.-C. *et al.*, 2003) and fibre related traits in cotton (Zhang *et al.*, 2003), but it is not clear whether these are one-time research efforts or there is continued activity using MAS.

Although it is not possible to obtain entirely reliable estimates of the costs, benefits and cost-effectiveness of MAS applications, the costs associated with MAS are frequently considered as the main constraint to their effective use by many plant breeders, especially in small- to medium-scale breeding enterprises. However, new marker technologies, especially those based on single nucleotide polymorphisms (SNPs) and associated ongoing large-scale genome sequencing projects, should enable the development and deployment of gene-based markers in the near future (Rafalski, 2002). SNPs are defined as single base differences within a defined segment of DNA at corresponding positions. These SNP-based polymorphisms are known to be abundantly present in human as well as in plant genomes. Consequently, the potential exists to develop SNP markers associated with many important traits in a diverse array of



economically important crop species. For species such as maize, rice and soybeans, robust SNP-based assay platforms already exist in the private sector as well as in some public sector enterprises. The added advantage of SNP-based marker systems is that they avoid gel-based allele separations for visualization and have the potential for automation in high-throughput assay platforms. These ongoing research efforts will inevitably lead to the development of more robust, high-throughput assays that are both simple and cost effective (Jenkins and Gibson, 2002).

#### When is it advantageous to use MAS?

In addition to the cost and time savings described above, for a number of breeding scenarios, MAS methods are likely to offer significant advantages compared with conventional selection methods. These scenarios assume the availability of markers for multiple traits and take into consideration the advantages of MAS under optimum situations (Dreher *et al.*, 2002; Dudley, 1993).

- *Gene stacking for a single trait.* MAS offers potential savings compared with conventional selection when it allows breeders to identify the presence of multiple genes/alleles related to a single trait, and the alleles do not exert individually detectable effects on the expression of the trait. For example, when one gene confers resistance to a specific disease or pest, breeders would be unable to use traditional phenotypic screening to add another gene to the same cultivar in order to increase the durability of resistance. In such cases, MAS would be the only feasible option, provided markers are available for such genes.
- *Early detection.* MAS offers potential savings compared with conventional selection when it allows alleles for desirable

traits to be detected early, well before the trait is expressed and can be detected phenotypically. This benefit can be particularly important in species that grow slowly, for example, tree crops.

- *Recessive genes.* MAS offers potential savings compared with conventional selection when it allows breeders to identify heterozygous plants that carry a recessive allele of interest whose presence cannot be detected phenotypically. In traditional breeding approaches, an extra step of selfing is required to detect phenotypes associated with recessive genes.
- *Heritability of traits.* Up to a point, gains from MAS increase with decreasing heritability. However, due to the difficulties encountered in QTL detection, the gains are likely to decline beyond a certain threshold heritability estimate.
- *Seasonal considerations.* MAS offers potential savings compared with conventional selection when it is necessary to screen for traits whose expression depends on seasonal parameters. Using molecular markers, at any time of the year, breeders can screen for the presence of an allele (or alleles) associated with traits that are expressed only during certain growing seasons. For example, CIMMYT's wheat breeding station in northern Mexico is usually used for screening segregating germplasm for leaf rust resistance. However, expression of leaf rust is not uniform in all growing seasons. The same concept is true for field screening for drought tolerance. When there are seasons with low expression of leaf rust or less intense drought due to unexpected rainfall, markers, if available, can be a valuable alternative as a tool for screening.
- *Geographical considerations.* MAS offers potential savings when it is necessary

to screen for traits whose expression depends on geographical considerations. Using molecular markers, breeders in one location can screen for the presence of an allele (or alleles) associated with traits expressed only in other locations.

- *Multiple genes, multiple traits.* MAS offers potential savings when there is a need to select for multiple traits simultaneously. With conventional methods, it is often necessary to conduct separate trials to screen for individual traits.
- *Biological security considerations.* MAS offers potential advantages over selection based on the use of potentially harmful biological agents (e.g. artificial viral infections or artificial infestations with insect pests), which may require specific security measures.

In view of the above-mentioned factors, it is desirable to consider MAS approaches on a case-by-case basis, taking into account factors such as the importance of a trait in the overall breeding scheme, the amount of available resources in terms of both staff and operational expenditures, and the nature of the breeding materials. There are no "one size fits all" recommendations that can be made for MAS approaches. Usually, no breeding scheme focuses on improving just one trait. At current levels of capacity, MAS is likely to be used to achieve genetic gains for single traits such as host plant resistance to pests and/or diseases. Therefore, MAS activities should be integrated into an overall breeding programme.

#### Challenges for developing countries

The rapid expansion of agricultural biotechnology is generating a wide array of methodologies with potential applications, and therefore national programmes in developing countries face the difficult challenge of identifying priority areas for

investment. To complicate matters further, the private sector dominates many fields of biotechnology research and therefore has proprietary rights to many technologies and products that have immediate applications in developing countries (e.g. transgenic technology). This is quite different from conventional plant breeding technologies, most of which were developed by publicly-funded research programmes and thus have remained more accessible.

There is no single answer to meeting these challenges, especially as developing countries are not uniform in their public agricultural research capacities. Broadly speaking, developing countries fall into the following categories:

- countries (a few) with strong public sector research infrastructure enabling biotechnology applications, as well as upstream research capability to develop tools for their own specific needs;
- countries with intermediate capacity in applied plant breeding, as well as in using biotechnology tools that are publicly available or can be acquired through bilateral partnerships with the private sector;
- countries (a considerable number) with moderate plant breeding capacity and practically no, or very little, capacity for biotechnology applications.

More advanced developing countries with major commercial farming sectors are more likely to succeed in adopting agricultural biotechnology. In addition, the presence of commercial opportunities will attract investment by private industry and thus allow the country to benefit from future advances in biotechnology. This is not always a positive outcome for the public sector because, as competition increases, it may be more difficult to justify large public investments in biotechnology. This

has occurred to some degree in maize biotechnology, even in the United States.

Developing countries, in which agriculture is still dominated by subsistence farming and where there is limited or no capacity for biotechnology research, are at an added disadvantage. Resource-poor farmers in such countries rarely offer adequate market incentives for the private industry that dominates biotechnology research. For example, the involvement of the private sector in research and development activities for root crops or grain legumes is doubtful as these crops are grown mainly by small-scale farmers in poorer regions of the world and there would be potentially low returns on investment. Therefore, it is important that international development agencies ensure that neither the "orphan commodities" yielding broad socio-economic benefits, nor the less advantaged and least developed countries, are left out from the prospect of harnessing potential benefits associated with biotechnology. In doing so, they must evaluate what biotechnology tools can be of immediate benefit to such crops and countries and then develop strategies leading to successful adoption by the target groups. This can only be accomplished if the efforts made are serious, long-term and sustainable. Many examples can be cited where international aid agencies have invested in purchasing equipment designed for biotechnology research in developing countries but, when the aid programmes terminate their short-term involvement, the capital investments either have not been optimally utilized or have remained idle.

Policy-makers in different national programmes must also bear in mind that sustained capacity in public agricultural research is a pre-requisite for successful application of biotechnology tools including

MAS for crop improvement. Biotechnology tools can be used to enhance genetic gains for a few traits in a few crops, but their ultimate impact depends on how well they are adopted and integrated into existing plant breeding activities. This is a sobering thought, because in many developing countries public sector research capacity is being eroded and public sector extension services are being severely curtailed.

Other factors essential for the successful application of biotechnology tools are training and capacity building. Many biotechnology applications require learning new skills, some research infrastructure and effective operational capacity. It is especially important to train and nurture national scientists capable of using emerging technologies. In general, it may not be possible for older plant scientists to acquire the capacity for biotechnology applications. Therefore, policy-makers in developing countries have to consider long-term investments in training and nurturing a new generation of scientific talent. They also need to consider how to utilize this talent effectively by providing adequate resources and optimum work environments. Specialized technical training must in turn be underpinned by complementary government investments in basic education, e.g. by including biotechnology-related subjects in national university curricula.

Although it is widely assumed that enormous investments are needed to establish a capacity to carry out MAS, this is not always true. Certainly, a minimum level of investment is needed for laboratory facilities, equipment and trained staff. However, considering that most MAS work in developing countries is likely to be geared towards the use of existing markers rather than the development of new ones, investments in facilities and capital need not be

large. Developing countries are likely to have difficulty obtaining the required laboratory materials including consumables that are manufactured mostly in the industrialized world. Other factors such as local support for servicing and maintaining laboratory equipment and reliable basic services such as an uninterrupted power supply can also be challenging. In the less advanced developing countries, international research organizations and development assistance agencies will have a more significant role to play in ensuring the availability of the technology as well as the capacity to use it effectively, though on a limited scale.

Many developing countries are likely to use genetically modified cultivars with value added traits in the near future. Associated with transgenic technology are the complex, yet important, issues of biosafety and management of intellectual property. Policy-makers should therefore also consider ways of increasing the efficiency of publicly-funded research efforts, as well as finding opportunities and providing incentives for formulating productive public-private sector partnerships. As most tools of biotechnology that have potential practical applications are developed and patented by private industry, policy-makers have the challenges of addressing the need to forge research partnerships that allow the competitive private sector to maintain its interest in financial rewards while permitting technologies to be used by public sector researchers in relevant areas to serve farmers in species of importance that have so far been neglected. Coupled with these partnerships is the requirement to manage intellectual property issues.

In many situations, international development agencies are able to play a role in areas such as biotechnology priority-setting, raising funds for establishing the

required biotechnology infrastructure and maintenance capacity, supporting public-private sector partnerships, and assisting in technology transfer and capacity building. International agricultural research institutes, which have had long-term involvement with national programmes in a large number of developing countries, should play a role in identifying key areas for contributing further in helping relevant national programmes identify, optimize and adopt MAS tools when it is feasible. International research centres can also play an active role in capacity building by identifying areas where it is needed and by providing necessary backstopping.

Novel marker systems based on SNP platforms are likely to bring the costs associated with MAS applications to an affordable level by many breeding programmes and it will be challenging to establish these technologies based on robotics and other automated, large-scale, screening platforms in many developing countries as the technology development and associated intellectual property rights remain in large private sector enterprises. This is an area where developing country policy-makers, together with international aid bodies and research organizations, should ideally work together to find partnerships with the private sector to devise ways of infusing these technological breakthroughs and associated benefits to the developing countries, at least on a limited scale.

In conclusion, MAS technologies have matured to the extent that they can be used for making genetic gains in certain traits and in some important crop species. National programmes in developing countries should evaluate the feasibility of applying MAS approaches for crop improvement as, despite the considerable limitations that exist in many developing

countries, the technology can be used at a relatively low operational cost. At least for major crops such as rice, maize, wheat and soybean, significant numbers of linked markers have been identified for genes of interest, and ongoing selection programmes have found them to be useful for making rapid genetic gains. Incorporating these tools into active breeding strategies will allow more rapid and efficient improvement of varieties for target traits.

As national programmes in developing countries vary in their capacities to absorb biotechnology tools, priority-setting and identification of MAS strategies should be done on a case-by-case basis, ideally supported by strong breeding programmes. Individual national programmes will have to be selective in their choice of technologies and markers to ensure that the level of

investment is appropriate to justify the costs and produce the most rapid returns. This means that, while fully functioning biotechnology laboratories may not be feasible in all countries, initiating MAS is an important first step towards using modern biotechnology approaches in plant improvement. As the success of biotechnology applications depends on the existence of strong crop improvement programmes, policy-makers and international development agencies must ensure that the limited funds allocated to traditional agricultural research are not curtailed to support biotechnology activities. International aid agencies and agricultural research institutes should play a role in building research capacity within national programmes, encouraging public-private sector partnerships, and promoting technology transfer.

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